

Extended to November 16, 2020

Form **990-PF**Department of the Treasury
Internal Revenue Service**Return of Private Foundation**

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

For calendar year 2019 or tax year beginning

, and ending

Name of foundation THE TINKER FOUNDATION, INC.		A Employer identification number 51-0175449
Number and street (or P.O. box number if mail is not delivered to street address) 55 EAST 59TH STREET	Room/suite 21 FL	B Telephone number 212-421-6858
City or town, state or province, country, and ZIP or foreign postal code NEW YORK, NY 10022		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) ▶ \$ 85,835,052.	J Accounting method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____	E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>
(Part I, column (d), must be on cash basis.)		F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>

Part I Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
1 Contributions, gifts, grants, etc., received				N/A	
2 Check <input checked="" type="checkbox"/> if the foundation is not required to attach Sch. B					
3 Interest on savings and temporary cash investments		95,834.	95,834.		Statement 1
4 Dividends and interest from securities		2,248,383.	2,259,805.		Statement 2
5a Gross rents					
b Net rental income or (loss)					
6a Net gain or (loss) from sale of assets not on line 10		1,734,804.			
b Gross sales price for all assets on line 6a		1,831,000.			
7 Capital gain net income (from Part IV, line 2)			1,712,031.		
8 Net short-term capital gain					
9 Income modifications					
10a Gross sales less returns and allowances					
b Less: Cost of goods sold					
c Gross profit or (loss)					
11 Other income		-220,578.	-220,578.		Statement 3
12 Total. Add lines 1 through 11		3,858,443.	3,847,092.		
13 Compensation of officers, directors, trustees, etc.		293,000.	39,750.		253,250.
14 Other employee salaries and wages		442,212.	21,630.		420,582.
15 Pension plans, employee benefits		236,599.	20,047.		234,552.
16a Legal fees Stmt 4		29,727.	0.		29,727.
b Accounting fees Stmt 5		22,500.	0.		22,500.
c Other professional fees Stmt 6		595,756.	415,358.		185,070.
17 Interest					
18 Taxes Stmt 7		35,077.	1,490.		0.
19 Depreciation and depletion		56,531.	4,906.		
20 Occupancy		82,611.	7,170.		75,441.
21 Travel, conferences, and meetings		68,060.	0.		68,060.
22 Printing and publications					
23 Other expenses Stmt 8		129,845.	11,269.		118,576.
24 Total operating and administrative expenses. Add lines 13 through 23		1,991,918.	521,620.		1,407,758.
25 Contributions, gifts, grants paid		3,756,201.			3,765,250.
26 Total expenses and disbursements. Add lines 24 and 25		5,748,119.	521,620.		5,173,008.
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements		-1,889,676.			
b Net investment income (if negative, enter -0-)			3,325,472.		
c Adjusted net income (if negative, enter -0-)				N/A	

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only.		
		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing	500.	500.	500.
	2 Savings and temporary cash investments	4,795,563.	3,855,704.	3,855,704.
	3 Accounts receivable			
	Less: allowance for doubtful accounts			
	4 Pledges receivable			
	Less: allowance for doubtful accounts			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable			
	Less: allowance for doubtful accounts			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges	191,339.	13,995.	13,995.
	10a Investments - U.S. and state government obligations Stmt 9	1,980,580.	2,994,540.	2,994,540.
	b Investments - corporate stock			
	c Investments - corporate bonds			
Liabilities	11 Investments - land, buildings, and equipment: basis			
	Less: accumulated depreciation			
	12 Investments - mortgage loans			
	13 Investments - other Stmt 10	71,782,973.	78,566,161.	78,566,161.
	14 Land, buildings, and equipment: basis 2,282,856.			
	Less: accumulated depreciation Stmt 11	1,887,793.	451,594.	395,063.
	15 Other assets (describe Statement 12)	17,676.	9,089.	9,089.
	16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)	79,220,225.	85,835,052.	85,835,052.
	17 Accounts payable and accrued expenses	14,551.	3,605.	
	18 Grants payable			
Net Assets or Fund Balances	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe Statement 13)	331,948.	370,359.	
	23 Total liabilities (add lines 17 through 22)	346,499.	373,964.	
	Foundations that follow FASB ASC 958, check here and complete lines 24, 25, 29, and 30. <input checked="" type="checkbox"/>			
	24 Net assets without donor restrictions	78,873,726.	85,461,088.	
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here <input type="checkbox"/>			
	26 Capital stock, trust principal, or current funds			
	27 Paid-in or capital surplus, or land, bldg., and equipment fund			
	28 Retained earnings, accumulated income, endowment, or other funds			
	29 Total net assets or fund balances	78,873,726.	85,461,088.	
	30 Total liabilities and net assets/fund balances	79,220,225.	85,835,052.	

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	78,873,726.
2 Enter amount from Part I, line 27a	2	-1,889,676.
3 Other increases not included in line 2 (itemize) CHANGE IN MARKET VALUATION	3	8,533,450.
4 Add lines 1, 2, and 3	4	85,517,500.
5 Decreases not included in line 2 (itemize) CHANGE IN DEFERRED FEDERAL EXCISE TAX	5	56,412.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6	85,461,088.

Form 990-PF (2019)

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a				
b See Attached Statements				
c				
d				
e				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a			
b			
c			
d			
e 1,831,013.		118,982.	1,712,031.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.

(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
a			
b			
c			
d			
e			1,712,031.

2 Capital gain net income or (net capital loss)	{ If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7	2	1,712,031.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter -0- in Part I, line 8	{	3	N/A

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes," the foundation doesn't qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col. (b) divided by col. (c))
2018	4,946,520.	85,984,797.	.057528
2017	3,862,237.	84,565,721.	.045671
2016	4,875,443.	78,472,530.	.062129
2015	4,931,560.	83,261,543.	.059230
2014	4,847,696.	87,626,008.	.055323

2 Total of line 1, column (d)	2	.279881
3 Average distribution ratio for the 5-year base period - divide the total on line 2 by 5.0, or by the number of years the foundation has been in existence if less than 5 years	3	.055976
4 Enter the net value of noncharitable-use assets for 2019 from Part X, line 5	4	82,076,265.
5 Multiply line 4 by line 3	5	4,594,301.
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	33,255.
7 Add lines 5 and 6	7	4,627,556.
8 Enter qualifying distributions from Part XII, line 4 If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.	8	5,173,008.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary-see instructions)			
b Domestic foundations that meet the section 4940(e) requirements in Part V, check here <input checked="" type="checkbox"/> and enter 1% of Part I, line 27b		1	33,255.
c All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of Part I, line 12, col. (b)			
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		2	0.
3 Add lines 1 and 2		3	33,255.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)		4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		5	33,255.
6 Credits/Payments:			
a 2019 estimated tax payments and 2018 overpayment credited to 2019	6a	25,428.	
b Exempt foreign organizations - tax withheld at source	6b	0.	
c Tax paid with application for extension of time to file (Form 8868)	6c	20,000.	
d Backup withholding erroneously withheld	6d	0.	
7 Total credits and payments. Add lines 6a through 6d	7	45,428.	
8 Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached	8	0.	
9 Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed	9		
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	12,173.	
11 Enter the amount of line 10 to be: Credited to 2020 estimated tax <input checked="" type="checkbox"/> 12,173. Refunded <input type="checkbox"/>	11	0.	

Part VII-A Statements Regarding Activities

	Yes	No
1a During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
b Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
c Did the foundation file Form 1120-POL for this year?		X
d Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. \$ 0. (2) On foundation managers. \$ 0.		
e Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. \$ 0.		
2 Has the foundation engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities.		X
3 Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	X	
b If "Yes," has it filed a tax return on Form 990-T for this year?	X	
5 Was there a liquidation, termination, dissolution, or substantial contraction during the year? If "Yes," attach the statement required by General Instruction T.		X
6 Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7 Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XV	X	
8a Enter the states to which the foundation reports or with which it is registered. See instructions. <u>NY</u>		
b If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," attach explanation	X	
9 Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2019 or the tax year beginning in 2019? See the instructions for Part XIV. If "Yes," complete Part XIV		X
10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X

Form 990-PF (2019)

Part VII-A Statements Regarding Activities (continued)

	Yes	No
11 At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions		X
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions		X
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	X	
Website address WWW.TINKER.ORG		
14 The books are in care of THE ORGANIZATION Telephone no. 212-421-6858		
Located at 55 EAST 59TH STREET, No. 21 FL, NEW YORK, NY ZIP+4 10022		
15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the year 15 N/A		
16 At any time during calendar year 2019, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?		X
See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country		

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions		X
Organizations relying on a current notice regarding disaster assistance, check here <input type="checkbox"/>		
c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2019?		X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2019, did the foundation have any undistributed income (Part XIII, lines 6d and 6e) for tax year(s) beginning before 2019?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
If "Yes," list the years		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	N/A	
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	
b If "Yes," did it have excess business holdings in 2019 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2019.)	N/A	
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?		X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2019?		X

Form 990-PF (2019)

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

5a During the year, did the foundation pay or incur any amount to:

- (1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No
- (2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No
- (3) Provide a grant to an individual for travel, study, or other similar purposes? ☐ Yes ☒ No
- (4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions ☒ Yes ☐ No
- (5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No

b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions

Organizations relying on a current notice regarding disaster assistance, check here ☐c If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☒ Yes ☐ No

If "Yes," attach the statement required by Regulations section 53.4945-5(d).

6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ Nob Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No

If "Yes" to 6b, file Form 8870.

7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ Nob If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? ☐ Yes ☒ No N/A8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? ☐ Yes ☒ No**Part VIII** Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors**1** List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Statement 14		293,000.	45,385.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
MARGARET CUSHING - 55 EAST 59TH STREET, NEW YORK, NY 10022	ASSOCIATE DIRECTOR	179,757.	55,430.	0.
SUSAN VEGA - 55 EAST 59TH STREET, NEW YORK, NY 10022	DR. OF FINANCE & ADMIN	108,285.	32,519.	0.
AVI RICHMAN - 55 EAST 59TH STREET, NEW YORK, NY 10022	PROGRAM OFFICER	82,535.	31,257.	0.
ANGELINA PIENCZYKOWSKI - 55 EAST 59TH STREET, NEW YORK, NY 10022	GRANTS MANAGER	75,325.	23,429.	0.

Total number of other employees paid over \$50,000 ☐ 0

Form 990-PF (2019)

Part VIII	Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors <i>(continued)</i>
------------------	--

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
SILCHESTER INTERNATIONAL 780 3RD AVENUE, NEW YORK, NY 10017	INVESTMENT MANAGEMENT	135,615.
DAVIDSON KEMPNER INSTITUTIONAL FUND 65 EAST 55TH STREET, NEW YORK, NY 10022	INVESTMENT MANAGEMENT	119,325.
CAMBRIDGE ASSOCIATES 100 SUMMER STREET, BOSTON, MA 02110	INVESTMENT ADVISOR	103,583.

Total number of others receiving over \$50,000 for professional services	0
---	---

Part IX-A	Summary of Direct Charitable Activities
------------------	--

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.		Expenses
1	N/A	
2		
3		
4		

Part IX-B	Summary of Program-Related Investments
------------------	---

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.		Amount
1	N/A	
2		
All other program-related investments. See instructions.		
3		
Total. Add lines 1 through 3		0.

Form **990-PF** (2019)

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	79,780,452.
b	Average of monthly cash balances	1b	3,532,928.
c	Fair market value of all other assets	1c	12,777.
d	Total (add lines 1a, b, and c)	1d	83,326,157.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	83,326,157.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	1,249,892.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	82,076,265.
6	Minimum investment return. Enter 5% of line 5	6	4,103,813.

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6	1	4,103,813.
2a	Tax on investment income for 2019 from Part VI, line 5	2a	33,255.
b	Income tax for 2019. (This does not include the tax from Part VI.)	2b	
c	Add lines 2a and 2b	2c	33,255.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	4,070,558.
4	Recoveries of amounts treated as qualifying distributions	4	9,049.
5	Add lines 3 and 4	5	4,079,607.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	4,079,607.

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	5,173,008.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	5,173,008.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b	5	33,255.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	6	5,139,753.

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2018	(c) 2018	(d) 2019
1 Distributable amount for 2019 from Part XI, line 7				4,079,607.
2 Undistributed income, if any, as of the end of 2019:				
a Enter amount for 2018 only			0.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2019:				
a From 2014	589,395.			
b From 2015	867,636.			
c From 2016	1,009,987.			
d From 2017				
e From 2018	580,432.			
f Total of lines 3a through e	3,047,450.			
4 Qualifying distributions for 2019 from Part XII, line 4: ▶ \$	5,173,008.			
a Applied to 2018, but not more than line 2a			0.	
b Applied to undistributed income of prior years (Election required - see instructions)		0.		
c Treated as distributions out of corpus (Election required - see instructions)	0.			
d Applied to 2019 distributable amount				4,079,607.
e Remaining amount distributed out of corpus	1,093,401.			
5 Excess distributions carryover applied to 2019 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	4,140,851.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2018. Subtract line 4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2019. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2020				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	0.			
8 Excess distributions carryover from 2014 not applied on line 5 or line 7	589,395.			
9 Excess distributions carryover to 2020. Subtract lines 7 and 8 from line 6a	3,551,456.			
10 Analysis of line 9:				
a Excess from 2015	867,636.			
b Excess from 2016	1,009,987.			
c Excess from 2017				
d Excess from 2018	580,432.			
e Excess from 2019	1,093,401.			

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2019, enter the date of the ruling ▶

b Check box to indicate whether the foundation is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2019	(b) 2018	(c) 2017	(d) 2016	
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII, line 4, for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part X, line 6, for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)**1 Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

None

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

None

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

SEE WWW.TINKER.ORG, 212-421-6858
55 EAST 59TH STREET, NEW YORK, NY 10022

b The form in which applications should be submitted and information and materials they should include:

SEE WWW.TINKER.ORG

c Any submission deadlines:

SEE WWW.TINKER.ORG

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

SEE WWW.TINKER.ORG

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution **	Amount
a Paid during the year				
ACEAA Pasaje Flores Quintela (entre calles 13 y 14), Edif. Nro. 7, oficina 1B Cala La Paz, La Paz, BOLIVIA 0000		NC	Strengthening and scaling up locally managed water systems in the Apolo municipality (La Paz	149,000.
Administrators of The Tulane Educational Fund aka Tulane University 6823 Saint Charles Ave, 100 Jones Hall New Orleans, LA 70118		PC	Tinker Field Research Grant	15,000.
Asociacion Estrella de Mar MAIA Colegio Impacto, Km. 137, Caserio Xolbe, Canton El Tablon Solola, Solola, GUATEMALA 07001		NC	Driven by Data: Piloting Data-sharing Among NGO-led School Districts in Guatemala	10,000.
Asociacion La Voz de Guanacaste de Colono Agropecuario 300 este y 25 sur., Nicoya, Guanacaste, COSTA RICA 50102		NC	Launching the Centro Latinoamericano de Investigacion y Periodismo (CLIP)	40,000.
Association of the Bar of the City of New York Fund, Inc. 42 West 44th St., New York, NY 10036-6690		PC	Keep Families Together Workshop for U.S. and Latin American Legal Organizations	9,500.
Total	See continuation sheet(s)			3a 3,765,250.
b Approved for future payment				
None				
Total				3b 0.

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.

Unrelated business income		Excluded by section 512, 513, or 514		(e)
(a) Business code	(b) Amount	(c) Exclu- sion code	(d) Amount	Related or exempt function income
Enter gross amounts unless otherwise indicated.				
1 Program service revenue:				
a				
b				
c				
d				
e				
f				
g Fees and contracts from government agencies				
2 Membership dues and assessments				
3 Interest on savings and temporary cash investments		14	95,834.	
4 Dividends and interest from securities		14	2,248,383.	
5 Net rental income or (loss) from real estate:				
a Debt-financed property				
b Not debt-financed property				
6 Net rental income or (loss) from personal property				
7 Other investment income				
8 Gain or (loss) from sales of assets other than inventory	525990	-13. 18	1,734,817.	
9 Net income or (loss) from special events				
10 Gross profit or (loss) from sales of inventory				
11 Other revenue:				
a PARK STREET - UBIT	525990	-124. 14	124.	
b WESTBROOK - UBIT	525990	-3,282. 14	3,282.	
c DK INSTITUTIONAL - UBIT	525990	784. 14	-784.	
d BRANDYWINE INTERNATIONAL		14	-224,962.	
e OTHER INCOME		14	4,384.	
12 Subtotal. Add columns (b), (d), and (e)		-2,635.	3,861,078.	0.
13 Total. Add line 12, columns (b), (d), and (e)				3,858,443.

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

[illegible]

Part XVII Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations

- | | | Yes | No |
|----------|--|--------------|----|
| 1 | Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c)(3) (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? | | |
| a | Transfers from the reporting foundation to a noncharitable exempt organization of: | | |
| | (1) Cash | 1a(1) | X |
| | (2) Other assets | 1a(2) | X |
| b | Other transactions: | | |
| | (1) Sales of assets to a noncharitable exempt organization | 1b(1) | X |
| | (2) Purchases of assets from a noncharitable exempt organization | 1b(2) | X |
| | (3) Rental of facilities, equipment, or other assets | 1b(3) | X |
| | (4) Reimbursement arrangements | 1b(4) | X |
| | (5) Loans or loan guarantees | 1b(5) | X |
| | (6) Performance of services or membership or fundraising solicitations | 1b(6) | X |
| c | Sharing of facilities, equipment, mailing lists, other assets, or paid employees | 1c | X |
| d | If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. | | |

[illegible]

- 2a** Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No
- b** If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

**Sign
Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge.

May the IRS discuss this return with the preparer shown below? See instr.

Signature of officer or trustee

Date 10/30/20

PRESIDENT
Title

**Paid
Preparer
Use Only**

Print/Type preparer's name

Preparer's signature

Date _____

Check ☐
self-employed

PTIN

Kevin Sunkel

Kevin Sunkel

10/29/20

P00706145

Firm's name ► Owen J Flanagan & Co

Firm's EIN ► 13-2060851

Firm's address ► **60 East 42nd Street**
New York, NY 10165

Phone no. 212-682-2783

Form 990-PF (2019)

THE TINKER FOUNDATION, INC.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a JPM T-NOTE		P		
b BRANDYWINE K-1		P		
c DAVIDSON KEMPNER INSTITUTIONAL K-1		P		
d HIGHCLERE INTERNATIONAL K-1		P		
e MASON		P		
f INDEPENDENT FRANCHISE PARTNERS		P		
g SILCHESTER INTERNATIONAL		P		
h PARK STREET CAPITAL PRIVATE EQUITY K-1		P		
i PIMCO TOTAL RETURN		P		
j VANGUARD INSTITUTIONAL FUND		P		
k VANGUARD EMERGING MARKETS		P		
l VANGUARD SMALL CAP INDEX FUND		P		
m VALINOR CAPITAL PARTNERS		P		
n WESTBROOK REAL ESTATE PARTNERS K-1		P		
o BOOK/TAX DIFFERENCE		P		

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 27,255.			27,255.
b 7,460.			7,460.
c 323,155.			323,155.
d 22,127.			22,127.
e 10,350.			10,350.
f 653,909.			653,909.
g 290,103.			290,103.
h 16,561.			16,561.
i		5,977.	-5,977.
j 118,960.			118,960.
k 361,120.			361,120.
l			0.
m		90,219.	-90,219.
n			0.
o		22,786.	-22,786.

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(l) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), but not less than "-0-")
a			27,255.
b			7,460.
c			323,155.
d			22,127.
e			10,350.
f			653,909.
g			290,103.
h			16,561.
i			-5,977.
j			118,960.
k			361,120.
l			0.
m			-90,219.
n			0.
o			-22,786.

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 }	2	
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8	3	

THE TINKER FOUNDATION, INC.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold, e.g., real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.		(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a ADD BACK UBIT LOSS		P		
b				
c				
d				
e				
f				
g				
h				
i				
j				
k				
l				
m				
n				
o				

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a 13.			13.
b			
c			
d			
e			
f			
g			
h			
i			
j			
k			
l			
m			
n			
o			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), but not less than "-0-")
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			13.
b			
c			
d			
e			
f			
g			
h			
i			
j			
k			
l			
m			
n			
o			

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 }	2	1,712,031.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8 }	3	N/A

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address No. 1	Grant Amount	Date of Grant	Amount Expended	Verification Date
Asociacion Boliviana para la Investigacion y Conservacion de Ecosistemas An Pasaje Flores Quintela, Edif. Nro. 7, oficina 1B C LaPaz, BOLIVIA	112,000.	12/17/18	88,477.	
Purpose of Grant Strengthening and scaling up locally managed water systems in the Apolo municipality.				
Date of Reports by Grantee 2/28/2020		Diversions by Grantee No		
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made				

Recipient's Name and Address No. 2	Grant Amount	Date of Grant	Amount Expended	Verification Date
CIVIX 639 Queen Street W. Unit 504, M5V 2B7 Toronto, CANADA	70,000.	12/19/18	70,000.	06/03/20
Purpose of Grant Student Vote Colombia 2019				
Date of Reports by Grantee 2/29/2020		Diversions by Grantee No		
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made				

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion Crisalida Internacional Col. San Francisco, Calle los Bambues, #18 San Salvador, EL SALVADOR	3	85,000.	07/11/18	85,000.	06/03/20
Purpose of Grant Improving Schooling Outcomes in the Northern Triangle					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion Innovaciones Educativas Centroamericanas, FIECA Plaza Turistica Zaragopolis KM 21 Zaragoza, EL SALVADOR	4	63,000.	07/07/17	63,000.	02/28/20
Purpose of Grant Promoting Accountability in Education Spending					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No. 5	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion Innovaciones Educativas Centroamericanas, FIECA Plaza Turistica Zaragopolis KM 21 Zaragoza, EL SALVADOR		55,000.	07/11/18	55,000.	02/28/20
Purpose of Grant Promoting Accountability in Education Spending					
Date of Reports by Grantee		Divisions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No. 6	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion para el Avance de las Reformas y las Oportunidades -- Grupo FARO Antonio de Ulloa N. 32-124 Av. Atahualpa Quito, ECUADOR		125,000.	12/19/16	125,000.	04/17/20
Purpose of Grant Implementing Educational Actions for Inclusion, Academic Success and Social Cohesion in Ecuador					
Date of Reports by Grantee		Divisions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion para el Avance de las Reformas y las Oportunidades -- Grupo FARO Antonio de Ulloa N. 32-124 Av. Atahualpa Quito, ECUADOR	7	125,000.	12/18/17	125,000.	04/17/20
Purpose of Grant Implementing Educational Actions for Inclusion, Academic Success and Social Cohesion in Ecuador					
Date of Reports by Grantee 2/29/2020		Diversions by Grantee No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion AlvarAlice Edificio Avenida 100. Cra. 100 No. 16-20, Oficina Cali, COLOMBIA	8	130,000.	07/07/17	130,000.	02/27/20
Purpose of Grant Expansion of the Employability Skills Training Program for At-Risk Youth in Cali, Colombia					
Date of Reports by Grantee 2/29/2020		Diversions by Grantee No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No. 9	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion AlvarAlice Edificio Avenida 100. Cra. 100 No. 16-20, Oficina Cali, COLOMBIA		130,000.	11/01/18	130,000.	02/27/20
Purpose of Grant Expansion of the Employability Skills Training Program for At-Risk Youth in Cali, Colombia					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No. 10	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion La Voz Publica para la Verificacion del Discurso Publico Av. Cordoba 5869, Office 7A, 1414 Buenos Aires, ARGENTINA		61,000.	07/11/18	61,000.	09/10/19
Purpose of Grant Innovation to Reach and Engage Citizens with Facts and Evidence in Public Policy Debates					
Date of Reports by Grantee		Diversions by Grantee			
8/31/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion Espacio Publico Santa Lucia 188, piso 7 Santiago, CHILE	11	150,000.	07/11/18	150,000.	02/28/19
Purpose of Grant The Criminal Justice System in the Fight Against Corruption in Latin America					
Date of Reports by Grantee 2/28/2019		Diversions by Grantee No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion Pro Bono Colombia Carrera 13 # 72-21 Oficina 301 Bogota, COLOMBIA	12	8,000.	07/11/18	8,000.	03/30/20
Purpose of Grant Legal Education in the Post-Conflict Scenario					
Date of Reports by Grantee 2/29/2020		Diversions by Grantee No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No. 13	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion Accion Joven From the Land Rover Agency in Curridabat 200 meter Curridabat, COSTA RICA		80,000.	12/17/18	80,000.	03/04/20
Purpose of Grant Colegios de Alta Oportunidad Project: Phase 2					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No. 14	Grant Amount	Date of Grant	Amount Expended	Verification Date
Instituto Atuacao Rua Mauricio Caillet, 47, 80250-110 Curitiba, BRAZIL		80,000.	07/11/18	80,000.	02/11/20
Purpose of Grant Model City Project					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Mexico Evalua, Centro de Analisis de Politicas Publicas, A.C. Jaime Balmes No.11., Edificio D, Piso 2, Despacho Mexico City, MEXICO	15	100,000.	07/11/18	100,000.	02/28/20
Purpose of Grant Strengthening Independence and Transparency in Mexican Judicial Governing Bodies					
Date of Reports by Grantee 2/29/2020		Diversions by Grantee No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Nossas Cidades Rua Visconde de Piraja 102 casa 18 Rio de Janeiro, BRAZIL	16	100,000.	12/17/18	92,075.	03/11/20
Purpose of Grant Building Tools for Digital-Age Advocacy in Latin America					
Date of Reports by Grantee 2/29/2020		Diversions by Grantee No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No. 17	Grant Amount	Date of Grant	Amount Expended	Verification Date
Pontificia Universidad Catolica de Chile Vicuna Mackenna 4860, Campus San Joaquin Santiago, CHILE		115,000.	07/11/18	115,000.	03/09/20
Purpose of Grant Teaching at the Right Level in Central America					
Date of Reports by Grantee 2/29/2020		Diversions by Grantee No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No. 18	Grant Amount	Date of Grant	Amount Expended	Verification Date
Pronatura Noreste, A.C. Loma Grande 2623, Col. Loma Larga Monterrey, MEXICO		177,000.	07/16/18	146,527.	02/28/20
Purpose of Grant Advancing Water Security in Mexico's Cuatro Ciénegas Valley: A Proposal for the Development and Application of a Water Rights Rescue Program					
Date of Reports by Grantee 2/28/2020		Diversions by Grantee No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No. 19	Grant Amount	Date of Grant	Amount Expended	Verification Date
Themis Genero, Justica e Direitos Humanos Rua Virglio de Carvalho Pinto, 445, sala 33, 3o an Porto Alegre, BRAZIL		25,000.	07/11/18	25,000.	04/17/20
Purpose of Grant Building Intersections between Gender, Race and Justice in Brazil					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No. 20	Grant Amount	Date of Grant	Amount Expended	Verification Date
Transparencia Brasil Rua Virglio de Carvalho Pinto, 445, sala 33, 3o an Sao Paulo, BRAZIL		141,000.	12/17/18	78,738.	03/13/20
Purpose of Grant Ta de Pe Educacao					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No. 21	Grant Amount	Date of Grant	Amount Expended	Verification Date
Universidad Nacional Autonoma de Honduras Edificio IUDPAS, Ciudad Universitaria 11101 Tegucigalpa , HONDURAS		100,000.	12/19/18	77,619.	05/12/20
Purpose of Grant The Central America Monitor					
Date of Reports by Grantee 2/29/2020		Diversions by Grantee No			
Results of Verification Not Due					

Recipient's Name and Address	No. 22	Grant Amount	Date of Grant	Amount Expended	Verification Date
Asociacion Boliviana para la Investigacion y Conservacion de Ecosistemas An Pasaje Flores Quintela, Edif. Nro. 7, oficina 1B C LaPaz, BOLIVIA		149,000.	12/11/19		
Purpose of Grant Strengthening and scaling up locally managed water systems in the Apolo municipality.					
Date of Reports by Grantee 2/29/2021		Diversions by Grantee			
Results of Verification					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Asociacion Estrella de Mar MAIA Colegio Impacto, Km. 137, Caserio Xolbe, Canton El Tablon Solola, GUATEMALA	23	10,000.	12/11/19		
Purpose of Grant Driven by Data: Piloting Data-sharing Among NGO-led School Districts in Guatemala					
Date of Reports by Grantee		Diversions by Grantee			
02/28/2021					
Results of Verification					

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Asociacion La Voz de Guanacaste de Colono Agropecuario 300 este y 25 sur. Nicoya, COSTA RICA	24	40,000.	07/11/19	40,000.	08/14/20
Purpose of Grant Launching the Centro Latinoamericano de Investigacion y Periodismo (CLIP)					
Date of Reports by Grantee		Diversions by Grantee			
11/30/2020		No			
Results of Verification					

Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No. 25	Grant Amount	Date of Grant	Amount Expended	Verification Date
Facultad de Derecho de la Universidad de Buenos Aires Avenida Figueroa Alcorta 2263 Buenos Aires, ARGENTINA		10,000.	08/21/19		02/28/20
Purpose of Grant Building a Network of Public Interest and Human Rights Law Clinics in Argentina					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No. 26	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion para el Avance de las Reformas y las Oportunidades -- Grupo FARO Antonio de Ulloa N. 32-124 Av. Atahualpa Quito, ECUADOR		130,000.	07/09/19	69,718.	04/17/20
Purpose of Grant Learning Communitites Initiative: Promoting Inclusion, Academic Success and Social Cohesion in Ecuador					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion AlvarAlice Edificio Avenida 100. Cra. 100 No. 16-20, Oficina Cali, COLOMBIA	27	130,000.	12/11/19	51,683.	
Purpose of Grant Expansion of the Employability Skills Training Program for At-Risk Youth in Cali, Colombia					
Date of Reports by Grantee		Diversions by Grantee			
2/28/2021					
Results of Verification					

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion La Voz Publica para la Verificacion del Discurso Publico Av. Cordoba 5869, Office 7A, 1414 Buenos Aires, ARGENTINA	28	140,000.	06/21/19	140,000.	09/11/20
Purpose of Grant Innovation to Reach and Engage Citizens with Facts and Evidence in Public Policy Debates					
Date of Reports by Grantee		Diversions by Grantee			
8/31/2020		No			
Results of Verification					
Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Fundacion Espacio Publico Santa Lucia 188, piso 7 Santiago, CHILE	29	150,000.	07/16/19	46,045.	02/17/20
Purpose of Grant The Criminal Justice System in the Fight Against Corruption in Latin America					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Hiperderecho Av Benavides 1944 Piso 9 Lima, PERU	30	60,000.	07/11/19	22,300.	02/29/20
Purpose of Grant Increasing access to justice for gender-based online violence victims in Peru					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Instituto Atuacao Rua Mauricio Caillet, 47, 80250-110 Curitiba, BRAZIL	31	60,000.	07/11/19	60,000.	02/11/20
Purpose of Grant Model City Project					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Instituto Igarape Rua Visconde de Caravelas, no 14, 5Pavimento (parte), Botafogo Rio de Janeiro, BRAZIL	32	54,000.	04/15/19	16,250.	02/28/20
Purpose of Grant Refinement and Scale-up of the OKA Information Platform for Migrants					
Date of Reports by Grantee		Diversions by Grantee			
2/29/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Mexico Evalua, Centro de Analisis de Politicas Publicas, A.C. Jaime Balmes No.11., Edificio D, Piso 2, Despacho Mexico City, MEXICO	33	100,000.	07/11/19	9,306.	02/28/20
Purpose of Grant Strengthening Independence and Transparency in Mexican Judicial Governing Bodies					
Date of Reports by Grantee 2/29/2020		Diversions by Grantee No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Nossas Cidades Rua Visconde de Piraja 102 casa 18 Rio de Janeiro, BRAZIL	34	100,000.	12/11/19	0.	
Purpose of Grant Building Tools for Digital-Age Advocacy in Latin America					
Date of Reports by Grantee 2/28/2021		Diversions by Grantee			
Results of Verification					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
The Nature Conservancy de Brasil Avenida Paulista 2439 - Conjunto 91 Con. Eloy Chavez Sao Paulo, BRAZIL	35	100,000.	12/18/19	21,552.	08/31/20
Purpose of Grant Improving Water Policy to Scale Watershed Conservation in Brazil					
Date of Reports by Grantee		Diversions by Grantee			
8/31/2020		No			
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Universidad de los Andes Carrera 1 #18A-12 Bogota, COLOMBIA	36	30,000.	12/13/19	0.	
Purpose of Grant The Access to Justice Design Lab					
Date of Reports by Grantee		Diversions by Grantee			
2/28/2021					
Results of Verification Tinker Foundation has no reason to doubt the accuracy or reliability of the report from the grantee; therefore, no independent verification of the report was made					

THE TINKER FOUNDATION, INC. 51-0175449
Form 990-PF, Part VII-B, Line 5c - Expenditure Responsibility Statement

Recipient's Name and Address	No.	Grant Amount	Date of Grant	Amount Expended	Verification Date
Universidad Nacional Autonoma de Honduras Edificio IUDPAS, Ciudad Universitaria 11101 Tegucigalpa, HONDURAS	37	100,000.	12/19/19		
Purpose of Grant The Central America Monitor					
Date of Reports by Grantee		Diversions by Grantee			
2/28/2021					
Results of Verification					

Recipient's Name and Address	Grant Amount	Date of Grant	Amount Expended	Verification Date
Purpose of Grant				
Date of Reports by Grantee		Diversions by Grantee		
Results of Verification				

Part XV Supplementary Information**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Atlas Economic Research Foundation Two Liberty Center, 4075 Wilson Boulevard, Suite 310 Arlington, VA 22203		PC	General Program Support for Alamos Alliance XXVII Conference	10,000.
Brazil Foundation 345 Seventh Ave. #1401, New York, NY 10001		PC	General Support	5,000.
Due Process of Law Foundation 1779 Massachusetts Ave., NW, Suite 710, Washington, DC 20036		PC	Promoting Autonomy, Transparency, and Accountability of Prosecutor's Offices in Latin America	80,000.
Earth Innovation Institute 98 Battery Street, Suite 250 San Francisco, CA 94111		PC	Implementing the Policy and Institutional Framework for the Sustainable	125,000.
Environmental Law Institute 1730 M St., NW, Suite 700, Washington, DC 20036		PC	Enabling Sustainable Small-Scale Fisheries in Yucatan and Quintana Roo Through Innovative Ocean	155,000.
Fabretto Children's Foundation, Inc. 1563 Sherman Ave, Suite 201 Evanston, IL 60201		PC	Enhancing and Evaluating Tutorial Learning Systems (SAT) Impact on Rural Nicaraguan Youth and	155,000.
Facultad de Derecho de la Universidad de Buenos Aires Avenida Figueroa Alcorta, 2263 Ciudad de Buenos Aires, Distrito Federal, ARGENTINA C1425CKB		NC	Building a Network of Public Interest and Human Rights Law Clinics in Argentina	10,000.
Florida International University Board of Trustees 11200 SW 8th Street, Miami, FL 33199		PC	Tinker Field Research Grant	15,000.
Forest Trends Association 1203 19th St. NW, 4R Washington, DC 20036		PC	Green Infrastructure for Water Security: Building Broad Capacity in Latin America	150,000.
Fundacion AlvarAlice Edificio Avenida 100. Cra. 100 No. 16-20, Oficina 501, Cali, Valle del Cauca, COLOMBIA		NC	Expansion of the Employability Skills Training Program for At-Risk Youth	130,000.
Total from continuation sheets				3,541,750.

Part XV Supplementary Information**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Fundacion Espacio Publico Santa Lucia 188, piso 7, Santiago, Santiago, CHILE		NC	The Criminal Justice System in the Fight Against Corruption in Latin America	150,000.
Fundacion La Voz Publica para la Verificacion del Discurso Publico Av. Cordoba 5869, Office 7 A Buenos Aires, Buenos Aires, ARGENTINA 1414		NC	Innovation to Reach and Engage Citizens with Facts and Evidence in Public Policy Debates	140,000.
Fundacion para el Avance de las Reformas y las Oportunidades--Grupo FARO Av. Diego de Almagro y Pedro Ponce Carrasco Quito, Pichincha, ECUADOR		NC	Learning Communities Initiative: Promoting Inclusion, Academic Success and Social Cohesion in Ecuador	130,000.
Galapagos Conservancy 11150 Fairfax Blvd., Suite 408, Fairfax, VA 22030		PC	A Public-Private Partnership for Education Transformation in the Galapagos	200,000.
Glasswing International USA 25 Broadway, 9th Floor, New York, NY 10004		PC	General Support	10,000.
Hiperderecho Av Benavides 1180, Piso 6 Lima, Lima, PERU 15047		NC	Increasing access to justice for gender-based online violence victims in Peru	60,000.
Hispanics In Philanthropy 414 13th Street, Suite 200, Oakland, CA 94612		PC	Venezuelan Migrant Crisis: Coordinating a Philanthropic Response	30,000.
Hispanics In Philanthropy 414 13th Street, Suite 200, Oakland, CA 94612		PC	General Support	4,500.
Hispanics In Philanthropy 414 13th Street, Suite 200, Oakland, CA 94612		PC	General Support	500.
Hispanics in Philanthropy 414 13th Street, Suite 200, Oakland, CA 94612		PC	General Support	10,000.
Total from continuation sheets				

Part XV Supplementary Information**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Instituto Atuacao Rua Mauricio Caillet, 47, Curitiba, Parana, BRAZIL 80250-110		NC	Model City Project	60,000.
Instituto Igarape Rua Visconde de Caravelas, 14, Pavimento Quinta Parte Rio de Janeiro, Rio de Janeiro, BRAZIL		NC	Refinement and Scale-up of the OKA Information Platform for Migrants	54,000.
International Rescue Committee, Inc. 122 East 42nd Street, 12th Floor New York, NY 10168		PC	Assessing and Improving Learning for Venezuelan Students in Colombian Classrooms	100,000.
Jesuit Refugee Service USA 1016 16th St. NW, Suite 500 DC, DC 20036		PC	General Program Support for Venezuela	10,000.
Latin American Studies Association Inc. 416 Bellefield Hall, University of Pittsburgh Pittsburgh, PA 15260		PC	XXXVIII International Congress (LASA2020) of the Latin American Studies Association	37,500.
Mexico Evalua, Centro de Analisis de Políticas Publicas, A.C. Jaime Balmes No.11. Edificio D Alcalda Miguel Hidalgo, Distrito Federal, MEXICO 11510		NC	Strengthening Independence and Transparency in Mexican Judicial Governing Bodies	100,000.
Michigan State University International Center, 427 N. Shaw Lane, #300 East Lansing, MI 48824		PC	Tinker Field Research Grant	10,000.
Namati Inc. 1616 P St. NW, Suite 101 Washington, DC 20036		PC	Building a Grassroots Justice Community in Latin America	65,000.
National Center for Civic Innovation Inc 2 Metrotech Center, 9th Floor Brooklyn, NY 11201		PC	Multi-City Challenge 2019-2020: Collective Intelligence for Sustainable Cities in Northern Mexico	45,000.
Nature and Culture International 1400 Maiden Lane, Del Mar, CA 92014		PC	Creating the First Water Protection Areas in Ecuador	126,000.
Total from continuation sheets				

Part XV Supplementary Information**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
New York Botanical Garden 2900 Southern Boulevard, Bronx, NY 10458		PC	Equipping Community Participation in Management and Monitoring of Amazon Forests	100,000.
Nossas Cidades Rua Visconde de Piraja 102 casa 18, Rio de Janeiro, Rio de Janeiro, BRAZIL		NC	Building Tools for Digital-Age Advocacy in Latin America	100,000.
Ohio State University Foundation 2009 Millikin Road, Columbus, OH 43212		PC	Tinker Field Research Grant	10,000.
Philanthropy New York 320 East 43rd Street, New York, NY 10017		PC	General Support	7,250.
Radio Ambulante Studios Inc 560 RIVERSIDE DR APT 5P, New York, NY 10027		PC	General Support	10,000.
Rainforest Alliance, Inc. 125 Broad Street, 9th Floor New York, NY 10279		PC	Transforming Ejidatario Livelihoods and the Mexican Forestry Sector through a New Model	122,000.
Reaching U, A Foundation for Uruguay P.O. Box 729, New York, NY 10108		PC	General Support	10,000.
Regents of the University of California at San Diego 9500 Gilman Drive, MC 0548, La Jolla, CA 92093		PC	Tinker Field Research Grant	15,000.
Regents of the University of Michigan 500 Church Street, Suite 500 Ann Arbor, MI 48109		PC	Tinker Field Research Grant	15,000.
San Diego State University Foundation 5250 Campanile Drive, San Diego, CA 92182		PC	Tinker Field Research Grant	10,000.
Total from continuation sheets				

Part XV Supplementary Information**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Save the Children Federation Inc. 501 Kings Highway East, Suite 400 Fairfield, CT 06825		PC	Assessing Social-Emotional Learning in the National Curriculum to Improve the Quality of	95,000.
Scalabrini International Migration Network 307 East 60th Street, New York, NY 10022		PC	General Program Support for SIMN's work in Bogota, Colombia on behalf of Venezuelan migrants	10,000.
Seattle Int'l Foundation 1601 5th Ave Seattle, WA 98101		PC	General Support	15,000.
Seeds for Progress Foundation, Inc 2333 Ponce de Leon Blvd, Suite 600, Coral Gables, FL 33145		PC	Coffee School / Escuela y Cafe	105,000.
Solutions Journalism Network, Inc. 79 Madison Avenue, Suite 224 New York, NY 10016		PC	Spreading Solutions Journalism in Latin America	115,000.
Sonoran Institute 100 N. Stone Ave., Suite 400, Tucson, AZ 85701		PC	Developing Institutional and Community Solutions to Drive Large-Scale Restoration of the	200,000.
The Arizona Board of Regents for the University of Arizona 1303 E University Blvd Box 3, Tucson, AZ 85719-0521		PC	Tinker Field Research Grant	15,000.
The Board of Trustees of the University of Illinois Henry Administration Building, 506 S. Wright Street Champaign, IL 61801		PC	Tinker Field Research Grant	15,000.
The Foundation Center 32 Old Slip, 24th Floor, New York, NY 10005-3500		PC	General Support	15,000.
The Fund for Global Human Rights 1301 Connecticut Ave Washington, DC 20036		PC	General Support	5,000.
Total from continuation sheets				

Part XV Supplementary Information**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
The Nature Conservancy do Brasil Avenida Paulista 2439 - Conjunto 91 Cond. Eloy Chavez Sao Paulo, Sao Paulo, BRAZIL 01311-936		NC	Improving Water Policy to Scale Watershed Conservation in Brazil	100,000.
The Regents of the University of California 1156 High Street, ATN Research Center for the Americas Santa Cruz, CA 95064		PC	Tinker Field Research Grant	10,000.
The University of Texas at Austin 3925 West Braker Lane, Building 156, Suite 3.340 Austin, TX 78759-5316		PC	Tinker Field Research Grant	15,000.
Universidad de los Andes Carrera 1 #18A-12, Bogota D.C., Cundinamarca, COLOMBIA 111711		NC	The Access to Justice Design Lab	30,000.
Universidad Nacional Autonoma de Honduras Edificio IUDPAS, Ciudad Universitaria Tegucigalpa, Francisco Morazan, HONDURAS 11101		NC	The Central America Monitor	100,000.
University of Chicago 5801 South Ellis Ave., Chicago, IL 60637		PC	Tinker Field Research Grant	15,000.
University of Georgia Research Foundation, Inc. Holmes-Hunter Academic Building, Athens, GA 30602		PC	Tinker Field Research Grant	10,000.
University of Kansas Center for Research, Inc. Youngberg Hall, 2385 Irving Hill Rd. Lawrence, KS 66045		PC	Tinker Field Research Grant	15,000.
University of Miami 1320 S. Dixie Highway, Gables One Tower, Suite 650 Coral Gables, FL 33146-2926		PC	Tinker Field Research Grant	10,000.
University of Utah 1471 Federal Way, Salt Lake City, UT 84102		PC	Tinker Field Research Grant	10,000.
Total from continuation sheets				

Part XV Supplementary Information**3 Grants and Contributions Paid During the Year (Continuation)**

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Vanderbilt University PMB 351806, 2301 Vanderbilt Place Nashville, TN 37235-1806		PC	General Program Support for the Center for Latin American Studies	10,000.
Vanderbilt University PMB 351806, 2301 Vanderbilt Place Nashville, TN 37235-1806		PC	Tinker Field Research Grant	10,000.
Witness, Inc. 80 Hanson Place, 5th Floor Brooklyn, NY 11217		PC	General Program Support for Latin American and Caribbean Regional Program	5,000.
Woodrow Wilson Int'l Center for Scholars 1300 Pennsylvania Ave Washington, DC 20004		PC	Latin American Program Advisory Board	15,000.
Yale University 34 Hillhouse Avenue, Suite 232 New Haven, CT 06511		PC	Tinker Field Research Grant	10,000.
Youth for Understanding USA Inc. 6856 Eastern Avenue, #310 Washington, DC 20012		PC	General Program Support for the Latin American Virtual Exchange Program	10,000.
Total from continuation sheets				

Part XV Supplementary Information**3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution**

Name of Recipient - ACEAA

Strengthening and scaling up locally managed water systems in the Apolo municipality (La Paz Department, Bolivia)

Name of Recipient - Earth Innovation Institute

Implementing the Policy and Institutional Framework for the Sustainable Development of Para's Fisheries

Name of Recipient - Environmental Law Institute

Enabling Sustainable Small-Scale Fisheries in Yucatan and Quintana Roo Through Innovative Ocean Governance

Name of Recipient - Fabretto Children's Foundation, Inc.

Enhancing and Evaluating Tutorial Learning Systems (SAT) Impact on Rural Nicaraguan Youth and Communities

Name of Recipient - Rainforest Alliance, Inc.

Transforming Ejidatario Livelihoods and the Mexican Forestry Sector through a New Model for Landscape-scale Value Chain Development

Name of Recipient - Save the Children Federation Inc.

Assessing Social-Emotional Learning in the National Curriculum to Improve the Quality of Education Evaluation in El Salvador

Name of Recipient - Sonoran Institute

Developing Institutional and Community Solutions to Drive Large-Scale Restoration of the Colorado River Delta

Underpayment of Estimated Tax by Corporations

▶ Attach to the corporation's tax return.

Form **990-PF**▶ Go to www.irs.gov/Form2220 for instructions and the latest information.**2019**

Name THE TINKER FOUNDATION, INC.	Employer identification number 51-0175449
--	---

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

Part I Required Annual Payment

1 Total tax (see instructions)	1	33,255.
2a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1	2a	
2b Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method	2b	
2c Credit for federal tax paid on fuels (see instructions)	2c	
d Total. Add lines 2a through 2c	2d	
3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation does not owe the penalty	3	33,255.
4 Enter the tax shown on the corporation's 2018 income tax return. See instructions. Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5	4	54,076.
5 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3	5	33,255.

Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation **must** file Form 2220 even if it does not owe a penalty. See instructions.

- 6 ☐ The corporation is using the adjusted seasonal installment method.
- 7 ☒ The corporation is using the annualized income installment method.
- 8 ☒ The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

Part III Figuring the Underpayment

	(a)	(b)	(c)	(d)
9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	9 05/15/19	06/15/19	09/15/19	12/15/19
10 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% (0.25) of line 5 above in each column	10			
11 Estimated tax paid or credited for each period. For column (a) only, enter the amount from line 11 on line 15. See instructions	11 7,428.	6,000.	3,000.	9,000.
Complete lines 12 through 18 of one column before going to the next column.				
12 Enter amount, if any, from line 18 of the preceding column	12	7,428.	13,428.	16,428.
13 Add lines 11 and 12	13	13,428.	16,428.	25,428.
14 Add amounts on lines 16 and 17 of the preceding column	14			
15 Subtract line 14 from line 13. If zero or less, enter -0-	15 7,428.	13,428.	16,428.	25,428.
16 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-	16			
17 Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 18	17			
18 Overpayment. If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the next column	18 7,428.	13,428.	16,428.	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

LHA For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2019)

Part IV Figuring the Penalty

	(a)	(b)	(c)	(d)
19 Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19			
20 Number of days from due date of installment on line 9 to the date shown on line 19	20			
21 Number of days on line 20 after 4/15/2019 and before 7/1/2019	21			
22 Underpayment on line 17 x $\frac{\text{Number of days on line 21} \times 6\% (0.06)}{365}$...	22 \$	\$	\$	\$
23 Number of days on line 20 after 06/30/2019 and before 10/1/2019 ...	23			
24 Underpayment on line 17 x $\frac{\text{Number of days on line 23} \times 5\% (0.05)}{365}$...	24 \$	\$	\$	\$
25 Number of days on line 20 after 9/30/2019 and before 1/1/2020	25			
26 Underpayment on line 17 x $\frac{\text{Number of days on line 25} \times 5\% (0.05)}{365}$...	26 \$	\$	\$	\$
27 Number of days on line 20 after 12/31/2019 and before 4/1/2020 ...	27			
28 Underpayment on line 17 x $\frac{\text{Number of days on line 27} \times 5\% (0.05)}{366}$...	28 \$	\$	\$	\$
29 Number of days on line 20 after 3/31/2020 and before 7/1/2020	29			
30 Underpayment on line 17 x $\frac{\text{Number of days on line 29} \times \%}{366}$	30 \$	\$	\$	\$
31 Number of days on line 20 after 6/30/2020 and before 10/1/2020 ...	31			
32 Underpayment on line 17 x $\frac{\text{Number of days on line 31} \times \%}{366}$	32 \$	\$	\$	\$
33 Number of days on line 20 after 9/30/2020 and before 1/1/2021	33			
34 Underpayment on line 17 x $\frac{\text{Number of days on line 33} \times \%}{366}$	34 \$	\$	\$	\$
35 Number of days on line 20 after 12/31/2020 and before 3/16/2021 ...	35			
36 Underpayment on line 17 x $\frac{\text{Number of days on line 35} \times \%}{365}$	36 \$	\$	\$	\$
37 Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37 \$	\$	\$	\$
38 Penalty. Add columns (a) through (d) of line 37. Enter the total here and on Form 1120, line 34; or the comparable line for other income tax returns	38			0.

* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method

See instructions.

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I Adjusted Seasonal Installment Method

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%.
See instructions.

		(a)	(b)	(c)	(d)
		First 3 months	First 5 months	First 8 months	First 11 months
1 Enter taxable income for the following periods.					
a Tax year beginning in 2016	1a				
b Tax year beginning in 2017	1b				
c Tax year beginning in 2018	1c				
2 Enter taxable income for each period for the tax year beginning in 2019. See the instructions for the treatment of extraordinary items	2				
3 Enter taxable income for the following periods.		First 4 months	First 6 months	First 9 months	Entire year
a Tax year beginning in 2016	3a				
b Tax year beginning in 2017	3b				
c Tax year beginning in 2018	3c				
4 Divide the amount in each column on line 1a by the amount in column (d) on line 3a	4				
5 Divide the amount in each column on line 1b by the amount in column (d) on line 3b	5				
6 Divide the amount in each column on line 1c by the amount in column (d) on line 3c	6				
7 Add lines 4 through 6	7				
8 Divide line 7 by 3.0	8				
9a Divide line 2 by line 8	9a				
b Extraordinary items (see instructions)	9b				
c Add lines 9a and 9b	9c				
10 Figure the tax on the amt on ln 9c using the instr for Form 1120, Sch J, line 2, or comparable line of corp's return ...	10				
11a Divide the amount in columns (a) through (c) on line 3a by the amount in column (d) on line 3a	11a				
b Divide the amount in columns (a) through (c) on line 3b by the amount in column (d) on line 3b	11b				
c Divide the amount in columns (a) through (c) on line 3c by the amount in column (d) on line 3c	11c				
12 Add lines 11a through 11c	12				
13 Divide line 12 by 3.0	13				
14 Multiply the amount in columns (a) through (c) of line 10 by columns (a) through (c) of line 13. In column (d), enter the amount from line 10, column (d)	14				
15 Enter any alternative minimum tax (trusts only) for each payment period. See instructions	15				
16 Enter any other taxes for each payment period. See instr.	16				
17 Add lines 14 through 16	17				
18 For each period, enter the same type of credits as allowed on Form 2220, lines 1 and 2c. See instructions	18				
19 Total tax after credits. Subtract line 18 from line 17. If zero or less, enter -0-	19				

Part II Annualized Income Installment Method

	(a)	(b)	(c)	(d)
	First <u>2</u> months	First <u>4</u> months	First <u>7</u> months	First <u>10</u> months
20 Annualization periods (see instructions)	20			
21 Enter taxable income for each annualization period. See instructions for the treatment of extraordinary items	21			
22 Annualization amounts (see instructions)	22	6.000000	3.000000	1.714290
23a Annualized taxable income. Multiply line 21 by line 22 ..	23a			
b Extraordinary items (see instructions)	23b			
c Add lines 23a and 23b	23c			
24 Figure the tax on the amount on line 23c using the instructions for Form 1120, Schedule J, line 2, or comparable line of corporation's return	24			
25 Enter any alternative minimum tax (trusts only) for each payment period (see instructions)	25			
26 Enter any other taxes for each payment period. See instr.	26			
27 Total tax. Add lines 24 through 26	27			
28 For each period, enter the same type of credits as allowed on Form 2220, lines 1 and 2c. See instructions	28			
29 Total tax after credits. Subtract line 28 from line 27. If zero or less, enter -0-	29			
30 Applicable percentage	30	25%	50%	75%
31 Multiply line 29 by line 30	31			

Part III Required Installments

	1st installment	2nd installment	3rd installment	4th installment
Note: Complete lines 32 through 38 of one column before completing the next column.				
32 If only Part I or Part II is completed, enter the amount in each column from line 19 or line 31. If both parts are completed, enter the smaller of the amounts in each column from line 19 or line 31	32	0.	0.	0.
33 Add the amounts in all preceding columns of line 38. See instructions	33			
34 Adjusted seasonal or annualized income installments. Subtract line 33 from line 32. If zero or less, enter -0- ..	34			
35 Enter 25% (0.25) of line 5 on page 1 of Form 2220 in each column. Note: "Large corporations," see the instructions for line 10 for the amounts to enter	35	8,314.	8,314.	8,313.
36 Subtract line 38 of the preceding column from line 37 of the preceding column	36		8,314.	16,628.
37 Add lines 35 and 36	37	8,314.	16,628.	24,941.
38 Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10. See instructions	38	0.	0.	0.

Form 2220 (2019)

** Annualized Income Installment Method Using Option 1

Form 990-PF Interest on Savings and Temporary Cash Investments Statement 1

Source	(a) Revenue Per Books	(b) Net Investment Income	(c) Adjusted Net Income
CHASE	95,834.	95,834.	
Total to Part I, line 3	95,834.	95,834.	

Form 990-PF Dividends and Interest from Securities Statement 2

Source	Gross Amount	Capital Gains Dividends	(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
BRANDYWINE INTERNATIONAL DAVIDSON KEMPNER INSTITUTIONAL HIGHCLERE INTERNATIONAL INDEPENDENT FRANCHISE PARTNERS PARK STREET CAPITAL VI PARTNERS PARK STREET CAPITAL- BOOK/TAX PIMCO ALL ASSET FUND PIMCO TOTAL RETURN FUND SILCHESTER INTERNATIONAL VANGUARD EMERGING MARKET FUND VANGUARD INSTITUTIONAL FUND VANGUARD SMALL CAP INDEX WESTBROOK REAL ESTATE BOOK/TAX ADJ	120,899. 340,464. 114,603. 145,181. -7,606. 0. 83,801. 396,395. 548,034. 192,954. 239,448. 49,651. 24,559.	0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0. 0.	120,899. 340,464. 114,603. 145,181. -7,606. 0. 83,801. 396,395. 548,034. 192,954. 239,448. 49,651. 24,559.	120,899. 340,464. 114,603. 145,181. -7,606. 8,785. 83,801. 396,395. 548,034. 192,954. 239,448. 49,651. 24,559.	
To Part I, line 4	2,248,383.	0.	2,248,383.	2,257,168.	

Form 990-PF	Other Income	Statement	3
Description	(a) Revenue Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income
BRANDYWINE INTERNATIONAL OTHER INCOME	-224,962. 4,384.	-224,962. 4,384.	
Total to Form 990-PF, Part I, line 11	-220,578.	-220,578.	

Form 990-PF	Legal Fees			Statement	4
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
LEGAL FEES	29,727.	0.		29,727.	
To Fm 990-PF, Pg 1, ln 16a	29,727.	0.		29,727.	

Form 990-PF	Accounting Fees			Statement 5
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
OWEN J. FLANAGAN & COMPANY	22,500.	0.		22,500.
To Form 990-PF, Pg 1, ln 16b	22,500.	0.		22,500.

Form 990-PF	Other Professional Fees			Statement 6
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes
CONSULTING SERVICES	194,070.	9,000.		185,070.
INVESTMENT FEES	401,686.	406,358.		0.
To Form 990-PF, Pg 1, ln 16c	595,756.	415,358.		185,070.

Form 990-PF	Taxes			Statement	7
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
UBIT	250.	0.		0.	
FEDERAL EXCISE TAX	33,337.	0.		0.	
FOREIGN TAXES	1,490.	1,490.		0.	
To Form 990-PF, Pg 1, ln 18	35,077.	1,490.		0.	

Form 990-PF	Other Expenses			Statement	8
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	(c) Adjusted Net Income	(d) Charitable Purposes	
OFFICE SUPPLIES AND POSTAGE	52,775.	4,580.		48,195.	
WEBSITE DEVELOPMENT	77,070.	6,689.		70,381.	
To Form 990-PF, Pg 1, ln 23	129,845.	11,269.		118,576.	

Form 990-PF	U.S. and State/City Government Obligations			Statement	9
Description	U.S. Gov't	Other Gov't	Book Value	Fair Market Value	
US TREASURY NOTES	X		2,994,540.	2,994,540.	
Total U.S. Government Obligations			2,994,540.	2,994,540.	
Total State and Municipal Government Obligations					
Total to Form 990-PF, Part II, line 10a			2,994,540.	2,994,540.	

Form 990-PF	Other Investments	Statement	10
Description	Valuation Method	Book Value	Fair Market Value
BRANDYWINE INTERNATIONAL FIXED INCOME	FMV	3,398,472.	3,398,472.
DAVIDSON KEMPNER DISTRESSED OPPORUNITIES INTERNATIONAL	FMV	4,773,988.	4,773,988.
DAVIDSON KEMPNER INSTITUTIONAL PARTNERS	FMV	8,167,562.	8,167,562.
INDEPENDENT FRANCHISE PARTNERS	FMV	8,021,079.	8,021,079.
PARK STREET CAPITAL PRIVATE EQUITY	FMV	164,215.	164,215.
PIMCO ALL ASSET FUND	FMV	2,573,261.	2,573,261.
PIMCO TOTAL RETURN FUND	FMV	9,592,412.	9,592,412.
SILCHESTER INTERNATIONAL VALUE EQUITY FUND	FMV	13,097,348.	13,097,348.
VALINOR CAPITAL PARTNERS	FMV	3,610,019.	3,610,019.
VANGUARD EMERGING MARKETS EQUITY INDEX FUND	FMV	5,264,586.	5,264,586.
VANGUARD INSTITUTIONAL INDEX FUND	FMV	13,103,327.	13,103,327.
WESTBROOK REAL ESTATE PARTNERS	FMV	171,079.	171,079.
HIGHCLERE INTERNATIONAL	FMV	3,046,908.	3,046,908.
VANGUARD SMALL CAP INDEX FUND	FMV	3,581,905.	3,581,905.
Total to Form 990-PF, Part II, line 13		78,566,161.	78,566,161.

Form 990-PF	Depreciation of Assets Not Held for Investment	Statement	11
Description	Cost or Other Basis	Accumulated Depreciation	Book Value
CONDOMINIUM	2,015,188.	1,712,918.	302,270.
CONDOMINIUM IMPROVEMENTS	29,099.	24,000.	5,099.
CONDOMINIUM IMPROVEMENTS AC REPLACEMENT	49,646.	14,892.	34,754.
CONDOMINIUM IMPROVEMENTS AC REPLACEMENT	58,823.	5,883.	52,940.
FURNITURE & FIXTURES	47,057.	47,057.	0.
FURNITURE & FIXTURES	20,000.	20,000.	0.
FURNITURE & FIXTURES	22,855.	22,855.	0.
FURNITURE & FIXTURES	20,252.	20,252.	0.
FURNITURE & FUXTURES	19,936.	19,936.	0.
Total To Fm 990-PF, Part II, ln 14	2,282,856.	1,887,793.	395,063.

Form 990-PF	Other Assets		Statement 12
Description	Beginning of Yr Book Value	End of Year Book Value	Fair Market Value
PREPAID FEDERAL EXCISE TAX	17,676.	9,089.	9,089.
To Form 990-PF, Part II, line 15	17,676.	9,089.	9,089.

Form 990-PF	Other Liabilities		Statement 13
Description	BOY Amount	EOY Amount	
DEFERRED FEDERAL EXCISE TAX PAYABLE	203,948.	260,359.	
POST RETIREMENT LIABILITY	128,000.	110,000.	
Total to Form 990-PF, Part II, line 22	331,948.	370,359.	

Form 990-PF	Part VIII - List of Officers, Directors Trustees and Foundation Managers	Statement 14
-------------	---	--------------

Name and Address	Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Expense Contrib Account	
SALLY GROOMS COWAL 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
ARTURO C. PORZECANSKI 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
DR. LUIS F. RUBIO 55 EAST 59TH STREET NEW YORK, NY 10022	SECRETARY 0.30	4,000.	0.	0.
SUSAN SEGAL 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	2,000.	0.	0.
ALAN STOGA 55 EAST 59TH STREET NEW YORK, NY 10022	CHAIR 0.30	4,000.	0.	0.

KATHLEEN M. WALDRON 55 EAST 59TH STREET NEW YORK, NY 10022	TREASURER 0.30	4,000.	0.	0.
BRADFORD SMITH 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	0.	0.	0.
SHANNON O'NEIL 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	4,000.	0.	0.
CAROLINE KRONLEY 55 EAST 59TH STREET NEW YORK, NY 10022	PRESIDENT 40.00	265,000.	45,385.	0.
TATIANA MARTINS 55 EAST 59TH STREET NEW YORK, NY 10022	DIRECTOR 0.30	2,000.	0.	0.

Totals included on 990-PF, Page 6, Part VIII		293,000.	45,385.	0.
--	--	----------	---------	----

[illegible]